# **DOING BUSINESS IN SOUTH AFRICA**

#### With members of







#### Presenter: Donnadelliah Maluleke

#### **Consul Economic**

Date: April 10<sup>th</sup>, 2013



### Agenda for the day

**OVERVIEW OF AFRICA** 

SA IN CONTEXT

ECONOMIC POSITION

**GLOBAL COMPETITIVENESS** 

SOME SUCCESS STORIES

**OPPORTUNITIES** 

PRIORITY PROGRAMMES

**INCENTIVES AVAILABLE** 

QUESTIONS



#### To the next map...

Hosts 55 countries & 1bn people Africa is Huge!

The following countries could fit within Africa:

|                      | Area (sq. mi |
|----------------------|--------------|
| China                | 3,705,390    |
| <b>United States</b> | 3,618,770    |
| India                | 1,266,593    |
| Europe               | 1,905,000    |
| Argentina            | 1,065,189    |
| New Zealand          | 103,730      |
|                      | 11 44 4 400  |

11,664,680 sq. mi or 30,211,551 km<sup>2</sup>

Africa's area: 11,707,000 sq. mi. or 30,321,130 km<sup>2</sup>

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www.africamaps.com

Europe

United

States

Argentina

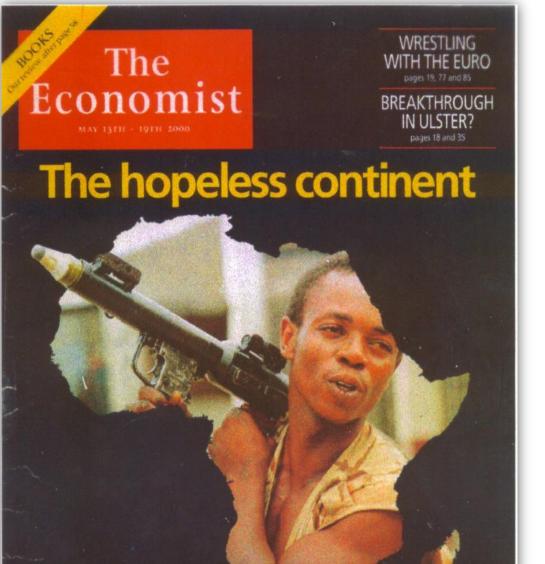
eolo

China

India

### "We learn from history that we don't learn from history!" - <u>Desmond Tutu</u>





The Economist labelled Africa "the hopeless continent" in <u>2000</u>





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#### INSIDE THIS WEEK: TECHNOLOGY QUARTERLY

#### The Economist

President Newt? Brace yourselves Britain's coming recession Why India needs Walmart France tries to stay AAA The science of ethical foie gras

DOCIMBER SHD-OTH DOSK

# Africa rising



"Africa's hopeful economies: The sun shines bright The continent's impressive growth looks likely to continue" Economist, Dec 2011



### **Africa today\***

|               | Africa's collective GDP in 2009**, roughly equal to Brazil's or Russia's                      |  |  |
|---------------|---|--|--|
| \$860 Billion | Africa's combined consumer spending   |  |  |
| 316 million   | <ul> <li>The number of new mobile phone subscribers signed up in Africa since 2000</li> </ul> |  |  |
| 60%           | Africa's share of the world's total     amount of uncultivated arable land                    |  |  |
| 52            | • The number of African Cities with more than 1 million people                                |  |  |
| 20            | • The number of African companies with revenues of at least \$3 billion                       |  |  |

\*See "Lions on the Move: The Progress and Potential of African Economies"

\*\*According to a report by South Africa's Standard Bank



#### **Africa tomorrow\***

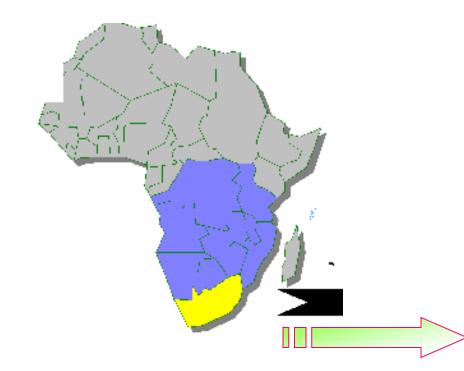
| \$3 trillion • Africa's collective GDP in 2015**                                       |   |  |  |
|--|---|--|--|
| \$1.4 trillion • Africa  | \$1.4 trillion • Africa's combined consumer spending 2020 |  |  |
| <ul> <li>1.1 billion</li> <li>The number of Africans of working age in 2040</li> </ul> |   |  |  |
| • The number of African households with discretionary income in 2020                   |   |  |  |
| 50%  | • The portion of Africans living in cities in 2030        |  |  |
|  |   |  |  |

South Africa

\*See "Lions on the Move: The Progress and Potential of African Economies"

\*\*According to a report by South Africa's Standard Bank

# **SADC and South Africa**



REPUBLIC OF CONGO Kinshasa **OF TANZANIA** Dodoma . Dar es Salaam Luanda MAL ANGOLA Liloda ZAMBIA Lusaka . MOZAMBIQUE Harare MAURITIUS Port Louis ZIMBABWE NAMIBIA Antananarivo Windhoek BOTSWANA MADAGASCAR Gaborone Pretoria Maputo Mbabane . SWAZILAND Maseru SOUTH AFRICA Cape Town

UNITED

DEMOCRATIC

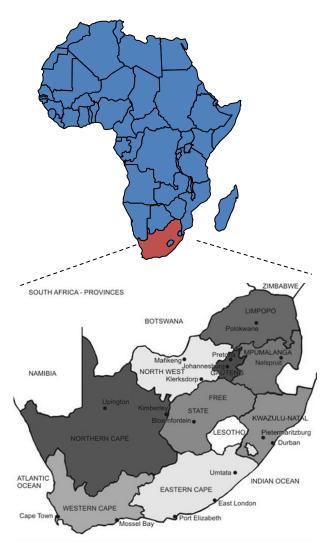
REPUBLIC

South Africa

 SADC FTA signed in August 2008 – market of 200 million consumers

• Future FTA with SADC,COMESA & EAC with a market of 700 million consumers

### **Gateway into Africa**



- •Area 1.219.090 km<sup>2</sup>
- •Population 52 Million and counting...
- •9 Provinces
- •Main cities incl. JHB, PTA, DBN, CT
- •Currency R1 = 100 cents
- •Time GMT + 2 hrs
- •Head of the State: President Jacob Zuma
- •11 Official languages with English the business language
- •Total GDP: 2010 R2,460bn (US\$ 364bn)
- •GDP 2010 per capita: R50,107 (US\$ 7,410)
- •Real GDP Growth: 2.8% (2010)
- •Inflation: 4.1% (annual 2010 average)
- •Main Exports: minerals & mineral products, precious metals & metal products, chemical & food products, automotives components.
- •Main trading partners: USA, Germany, China, Japan & the UK.



# Proximity to markets by sea



• India – 10 days

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- Singapore 12 days
- Hong Kong 25 days



#### South Africa



# South African economy

| YEAR                | 1994<br>THEN | 2004      | IN 2011    |
|---------------------|--------------|-----------|------------|
| GDP (billions)      | R 482        | R 1374    | R 2 964    |
|                     | US\$ 60      | US\$ 171  | US\$ 408,8 |
| Merchandise exports | R 69, 8      | R 281,8   | R671       |
| (billions)          | US\$ 8.7     | US\$ 35.2 | US\$ 92,5  |
| GDP Growth          | 3,2%         | 4,6%      | 3,1 %      |

- Open economy
- Diversified Industrial sectors
- •South Africa positioned as a manufacturing centre of excellence
- •Sound business case for investment and profit
- •Gateway to Africa and markets of more than 600 Million consumers
- •Africa is the next big story after China and India



### South Africa's leading trade partners (2011)

| Export Country    | <b>Rand</b><br>(millions <b>)</b> | Import Country    | Rand<br>(millions) |
|-------------------|-----------------------------------|-------------------|--------------------|
| 1. China          | 85,297                            | 1. China          | 103,130            |
| 2. United States  | 59,629                            | 2. Germany        | 77,263             |
| 3. Japan          | 55,295                            | 3. United States  | 58,395             |
| 4. Germany        | 43,168                            | 4. Japan          | 34,527             |
| 5. United Kingdom | 28,681                            | 5. Saudi Arabia   | 32,300             |
| 6. India          | 24,333                            | 6. India          | 29,195             |
| 7. Netherlands    | 21,504                            | 7. United Kingdom | 29,144             |
| 8. Switzerland    | 21,373                            | 8. Iran           | 26,697             |



# Major sources of foreign direct investment into South Africa

#### 2003 - Feb.2012

| Source Country | Projects | Capex    | Avg Capex * | Jobs Created | Avg Jobs | Companies |
|----------------|----------|----------|-------------|--------------|----------|-----------|
| United States  | 118      | 57,267.5 | 485.0       | 15,150       | 128      | 102       |
| UK             | 90       | 55,385.5 | 615.6       | 16,786       | 186      | 71        |
| Germany        | 43       | 17,646.0 | 410.7       | 6,382        | 148      | 38        |
| India          | 34       | 22,101.5 | 650.0       | 6,074        | 178      | 26        |
| France         | 24       | 10,326.8 | 430.2       | 1,960        | 81       | 21        |
| China          | 23       | 13,397.8 | 582.8       | 8,595        | 373      | 20        |
| Switzerland    | 21       | 12,168.9 | 579.6       | 7,960        | 379      | 16        |
| Australia      | 21       | 57,292.6 | 2728.4      | 6,887        | 327      | 15        |
| Japan          | 20       | 18,847.5 | 942.6       | 3,097        | 154      | 16        |
| Netherlands    | 19       | 4,842.7  | 255.0       | 1,508        | 79       | 15        |

#### Notes:

1) © fDi Intelligence, from the Financial Times Ltd 2012. Data subject to terms and conditions of use

\* Rand millions (I EURO = approx R10)



# **Companies entering the region:**

- Walmart has recently acquired Massmart, a South African retailer for \$2.4 bn
- Massmart has operations in 14 African countries with a target of opening 150 new stores across Africa over the next three years
- The acquisition positions Walmart to expand into fast growing African markets



MASSMART



- Aon South Africa, a subsidiary of Aon Corporation, has acquired Glenrand MIB
- The acquisition will add approximately 15,000 corporate, public sector, specialty and commercial clients to Aon's client base

•Glenrand MIB's existing operations in Sub-Saharan Africa will strengthen Aon's network, which together span owned offices in 14 countries across the region

• Rockwell Automation has recently purchased Hiprom, an automation systems integrator based in South Africa

• The acquisition is set to accelerate the growth of Rockwell Automation's business in the Sub-Saharan region



# South African trade agreements

• USA Africa Growth and Opportunity Act (AGOA)

•South Africa – European Union (EU) Trade, Development and Co-operation Agreement (TDCA)

•Southern African Development Community (SADC) FTA

•Southern African Customs Union (SACU) - European Free Trade Association (EFTA) FTA

#### Agreements in the making:

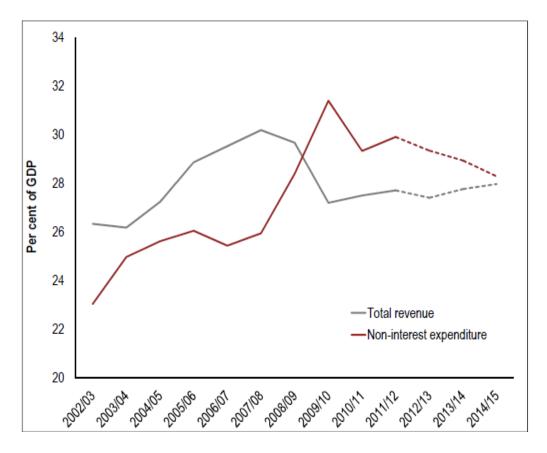
- PTA with India
- PTA with Mercosur
- SADC-EAC- COMESA T-FTA

Special Export Zones (SEZ)
Coega Port & Industrial Zone (heavy industries)

•East London Industrial Zone (Automotive Cluster)



# South African economy - fiscal position



- Budget balance at -4.6 % (2011)
- Decline to 3% by 2014
- Current Account : -4% of GDP
- Balance of Payment: +0.3%
- Foreign reserves: US\$ 51 bn
- Capital Formation: 20% of GDP



# **Competiveness & doing business**

- Vast mineral resources:
  - No.1 for PGM, Chrome, Manganese
  - No.3 for Gold, Coal &
- Corporate Tax rate of 28%
- Well developed legal system bases on sound constitution
- Well developed & independent public institution (legal, economic etc)
- Prime Interest Rates at 8.5%
- JSE top 15 of global exchanges
- Well developed infrastructure:
  - 3 of Africa's busiest International airports (JNB, CTN, DBN)
  - Africa's largest container Port in Durban
  - Mobile telecoms subscription at over 90%
  - Well developed rail & road infrastructure
  - Over 40 000 MW electrical generation capacity & network





### **Success stories**

**Automotive cluster** 



- 272 000 exports from BMW (3 series), Mercedes Benz (C-Class), Toyota pick up, VW Polo, Ford Pick up, Nissan Pickup
- Exports to USA (C-class, 3-er) UK (Polo, Toyota pickup, Ford Pickup, Japan (C-class), Australia (Toyota, C-Class), GM
- 14% of Global Catalytic convertor supply
- 40-70% local content









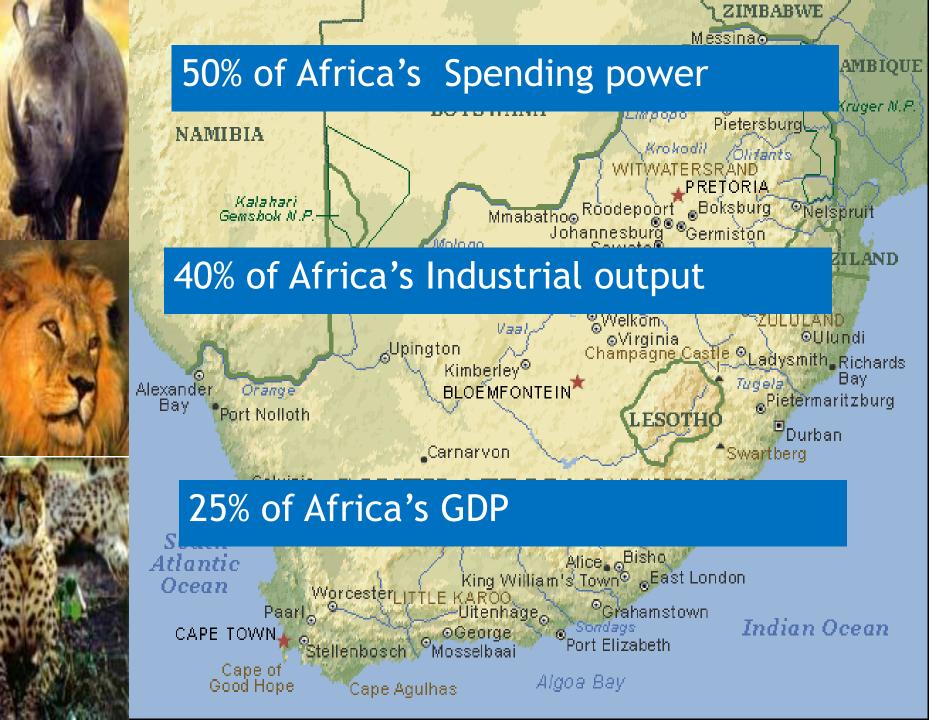
# **Success stories**

#### Technology cluster

- Coal & Gas to Liquid Technologies
  - Sasol Fischer-Tropsch Process
- Deep Mining Technologies
  - Some of deepest mines in the world (3 km)
- Mobile solutions & technologies
  - Mobile banking & transactions







# **Opportunities (Industrial Plan)**

- Metals Cluster
  - Steel Profiles, Construction steel, Piping,
  - Locomotives & wagons, Industrial components
- Automotive
  - Component and systems manufacturing
  - Trucks, busses, tractors and special vehicles
- Agro Industries
  - High value intensive agriculture
  - Food processing for export markets
- Green Industries
  - Solar panels and PV cells
  - Wind turbines
- Chemicals, Pharma & Plastics
  - Polypropelene articles & components
  - Pharmaceuticals (APIs)



# **Opportunities (IPAP)**

- Advanced Manufacturing
  - Nuclear components
  - Aerospace and defence components and systems
  - Titanium metal products
  - Nanotechnologies
- Business Process Services
  - Back Office Operations (Financial, medical, legal etc)
  - Call Centers
  - Remote & Offshore support services



# Major/programme

- Economic Infrastructure
  - Euro 30 billion for Rail infrastructure & rolling stock (2012-2015)
  - Euro 300 billion for Nuclear Power plants (2014 2030)
  - Euro 10 billion for sea port expansions
  - Nanotechnologies
- Automotive Cluster
  - Euro 200 million Mercedez Benz recap (2013)
  - Euro 100 million Nissan expansion
  - Euro 100 million VW expansion & localisation
- Other
  - Euro 100 million renewable energy programme
  - Various mining beneficiation projects (Manganese, Chrome, Silicon)



# **Cost of doing business**

•South Africa's exchange rate makes it one of the least expensive

countries for foreigners to live in

•Energy costs are still among the lowest in the world

• South Africa's unit labour costs are lower than those of emerging markets

•South Africa's first-world infrastructure and high living standards ensures good value for money



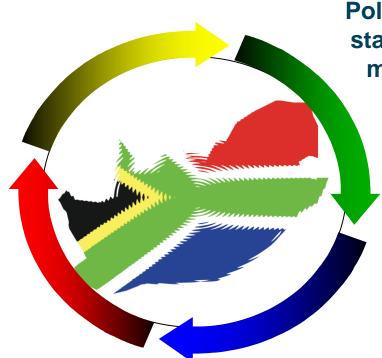
# South Africa's investment environment

South Africa today is one of the most sophisticated and promising emerging markets globally, mainly because of ...

Abundant natural resources

Excellent transport & logistical infrastructure

> World class financial system



Political & economic stability with sound macro-economic management

Competitive sectors/industries

Skills availability

**Favourable cost of doing business** 



#### Business environment in South Africa



| Sector                            | Sub-sector   |
|-----------------------------------|--|
| Agro-processing                   | Fisheries and aquaculture i.e. freshwater aquaculture & marinculture<br>Food processing in the milling and baking industries<br>Beverages viz. fruit juices and the local beneficiation, packaging and export of<br>indigenous teas<br>High value natural fibres viz., organic cotton & downstream mohair production<br>High value organic food for the local and export market<br>Biofuels production viz. biodiesel & bioethanol |
| Automotives &<br>Components       | Engine parts/components, vehicle interiors, electronic drive train<br>components, body parts, catalytic converters, aluminum forgings & castings,<br>diesel particulate filters and leather products   |
| Chemicals and plastic fabrication | Beneficiation of polypropylene used in automotive components & building and<br>construction industries, packaging materials<br>Medical (drips & syringes), manufacture of active pharmaceutical ingredient<br>(APIs) for key anti-retrovirals (ARVs)<br>Manufacture of reagents for AIDS/HIV diagnostics<br>Production of vaccines and biological medicines  |



| Sector                         | Sub-sector  |
|--------------------------------|---|
| Metal fabrication, capital and | •Downstream processing and value adding of iron, steel, aluminium, stainless steel ferroalloys and the platinum group of metals (PGM) |
| transport<br>equipment         | • Conversion processes of metal products i.e. metal fabrication, pipe & tube, foundry products, wire and jewellery                    |
|                                | •Manufacturing and assembly of mining, agricultural and construction equipment  |
|                                | •Utilities i.e. reticulation plants and pipe lines.   |
|                                | <ul> <li>Machine tools and tooling (auto, packaging, mining and aerospace<br/>industries)</li> </ul>                                  |
|                                | •Electrical motors  |
|                                | •Services in the engineering, construction sectors  |
|                                | <ul> <li>Rolling stock i.e. locomotives, wagons and coaches</li> </ul>  |
|                                | <ul> <li>Production of permanent ways i.e. railway lines, signalling equipment,<br/>electrification, bridges and stations</li> </ul>  |
|                                | <ul> <li>Harbour construction and equipment</li> </ul>  |
|                                | •Ship- and oil platform building and maintenance  |



| Sector   | Sub-sector   |
|--|--|
| Business Process<br>Outsourcing & IT<br>Enabled Services | <ul> <li>Call Centres</li> <li>Back /office Processing</li> <li>Shared Corporate Services</li> <li>Enterprise solutions e.g. fleet management and asset management</li> <li>Legal process outsourcing</li> </ul>   |
| Electro Technical  | <ul> <li>Software &amp; mobile applications</li> <li>Smart metering</li> <li>Embedded software</li> <li>Radio frequency identification</li> <li>Process control, measurement &amp; instrumentation</li> <li>Security &amp; monitoring solutions</li> <li>Financial software</li> </ul> |
| Clothing, Textiles,<br>Leather and<br>Footwear           | <ul> <li>Manufacturing of Industrial Textiles using Polyester</li> <li>Production of other natural fibre textiles such as flax</li> <li>Wool and mohair production – downstream opportunities for yarns, knitwear and fabric.</li> </ul>   |



| Sector    | Sub-sector  |
|-----------|---|
| Tourism   | <ul> <li>Accommodation - hotels, boutique hotels, lodges &amp; resorts</li> <li>Urban integrated tourism/ entertainment precincts</li> <li>Adventure, - eco-, sport-, conference - and cultural tourism.</li> <li>Infrastructure development.</li> <li>Leisure complexes &amp; world class golf courses.</li> <li>Harbour &amp; waterfront developments.</li> <li>Transfrontier conservation areas.</li> <li>Tourism transport - aviation, rail, cruise liners etc</li> <li>Green building and green technologies for tourism</li> <li>Attractions and activity - based tourism</li> <li>Museums and heritage</li> <li>Cultural, music, arts festivals and events</li> </ul>      |
| Aerospace | <ul> <li>Aviation related services, including maintenance, repair and overhaul (MRO)</li> <li>Rotary and fixed wing components.</li> <li>Aviation training services</li> <li>Specialised manufacturing of avionics, including health usage monitoring systems</li> <li>Aerostructure components, specifically composites and sheet metal (aluminium and titanium)</li> <li>Small and micro-satellite capability including sensor platforms</li> <li>Satellite related services (including tracking and control and applications development)</li> <li>Specialised design expertise, systems level as well as first tier level.</li> <li>Unmanned Arial Vehicles (UAVs)</li> </ul> |

| Power generation and distribution                   | Independent power generation, energy infrastructure & alternative energy                                   |  |
|---|--|--|
| Renewable energy<br>and energy saving<br>industries | Solar water heating, evacuated tube plants, concentrated solar heating, wind and biomass energy production |  |
| Advanced  | Advanced materials manufacturing viz.  |  |
| Manufacturing                                       | Nano-materials   |  |
|   | •High performance materials based on natural resources (advanced bio-                                      |  |
|   | composites)  |  |
|   | •Composites (intelligent textiles used in medical, building and construction industries)                   |  |
|   | •Continuous fibre reinforced thermoform composites   |  |
|   | Digital TV and Set Top Boxes due to migration to full digital television as                                |  |
|   | analogue will be switched-off by November 2011.  |  |
|   | Nuclear Build Programme i.e. joint ventures, consortiums and the   |  |
|   | establishment of new companies to grow South Africa's nuclear  |  |
|   | manufacturing capability and nuclear supply industry to supply into the                                    |  |
|   | nuclear build programme  |  |
|   | Electricity Demand Side Management Solutions to  |  |
|   | improve electricity efficiency usage.  |  |

| Creative and Design Industry | Film and Media   |
|------------------------------|--|
|                              | Film studios, treaty film co-production ventures, distribution infrastructure, |
|                              | servicing of foreign productions.  |
|                              | Production of film and documentaries, commercials, stills photography and      |
|                              | multi-media  |
|                              | Design   |
|                              | Jewellery manufacturing and design   |
|                              | Fashion design   |



### Coega IDZ & port infrastructure





### Incentives

| Incentive                                     | Benefit   | Main Conditions   |
|---|---|---|
| The Enterprise<br>Investment Program<br>(EIP) | The EIP (manufacturing) is a cash<br>grant for locally based<br>manufacturers who wish to<br>establish a new production<br>facility, expand an existing facility<br>or upgrade an existing facility in<br>the clothing and textiles sectors | the EIP will be used to stimulate<br>investment within manufacturing and<br>tourism, it will also be used to<br>deliver on some of the IPAP's key<br>performance areas, as well as<br>priority sectors. |
| Foreign Investment<br>Grant                   | To compensate qualifying foreign<br>investors for the cost of moving<br>qualifying new machinery and<br>equipment from abroad to SA.  | Foreign investors only  |
| Industrial<br>Development Zone                | Exemption from VAT when<br>sourcing goods and services from<br>South African customs territory<br>and duty-free imports of raw<br>materials and inputs for export   | Prospective IDZ operator companies<br>must apply for permits to develop<br>and operate an IDZ   |

### Incentives

| Incentive   | Benefit   | Main Conditions  |
|---|---|--|
| Section 12i Tax<br>Allowance                              | Tax deductions of up to R 900m<br>depending on status viz. preferred<br>or qualifying projects.<br>Training allowance/ deduction of<br>up to R30m or R36 000 per<br>employee.                               | Valid until December 2015<br>Capital investment > R 200m             |
| Critical Infrastructure<br>Fund                           | Infrastructure projects intended<br>to service IDZ, shall qualify for a<br>grant of 30% of the qualifying<br>infrastructure development cost  | The minimum qualifying<br>infrastructure development cost is<br>R15m |
| The Location Film &<br>Television production<br>Incentive | To encourage and attract large<br>budget films and television<br>productions that will contribute<br>towards SA economic development<br>and international profile and<br>increase foreign direct investment | Foreign owned qualifying productions                                 |



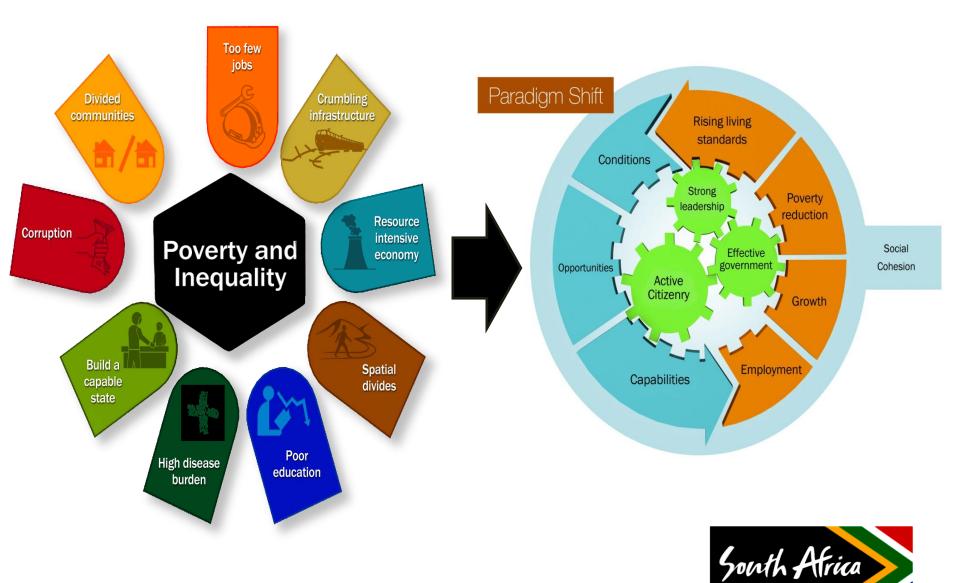
| Incentive                                   | Benefit   | Main Conditions  |
|---|---|--|
| BPO & O Investment<br>Incentive             | The BPO&O Investment Incentive<br>comprises an Investment Grant<br>and a Training Support Grant<br>towards costs of company-specific<br>training. The incentive is offered<br>to local and foreign investors  | Local and foreign investors<br>establishing projects that aim<br>primarily to serve offshore clients |
| Competitiveness<br>Improvement<br>Programme | Grants are to be used for the<br>following interventions:<br>World-class manufacturing<br>principles.<br>Training<br>Labour relations and employee<br>wellness programmes<br>Product related<br>Supply chain integration<br>Industrial engineering<br>Competitiveness improvement<br>Bottom line business processes | Clothing and Textile companies and clusters  |

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| Incentive                               | Benefit   | Main Conditions   |
|---|---|---|
| Production Incentive<br>(PI)            | Aims to help the industry upgrade<br>its processes, products and<br>people.                         | Clothing manufacturers<br>Textiles manufacturers<br>Cut, Make and Trim (CMT) operators<br>Footwear manufacturers<br>Leather goods manufacturers and<br>Leather processors (specifically for<br>leather goods and footwear<br>industries). |
| Automotive<br>Investment Scheme<br>(AIS | A taxable cash grant of 20 percent<br>of the value of qualifying<br>investment in productive assets | Motor vehicle<br>assemblers/manufactures.<br>Motor component manufacturers  |
|   |   | Jowth Mirica  |

# **Challenges in South Africa**



In the city of the blind, the man with one eye will be king - African proverb



### **South Africa is open for business**

#### SOUTH AFRICA CONSULATE GENERAL CHICAGO

#### 312 939 7929

#### dmaluleke@thedti.gov.za



# **Questions**???

